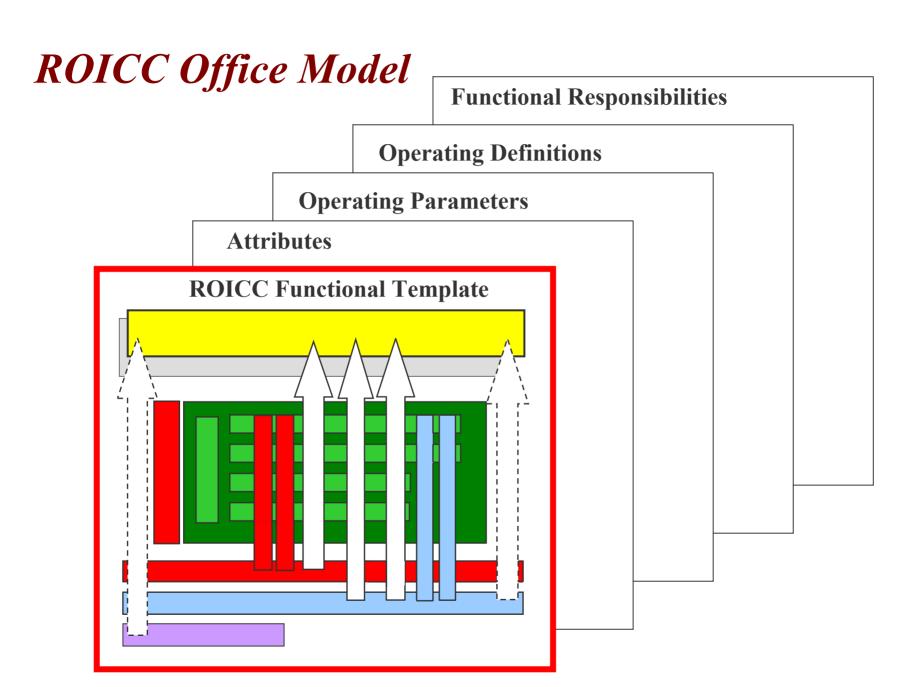
Naval Facilities Engineering Command

ROICC Office Model (ROM)

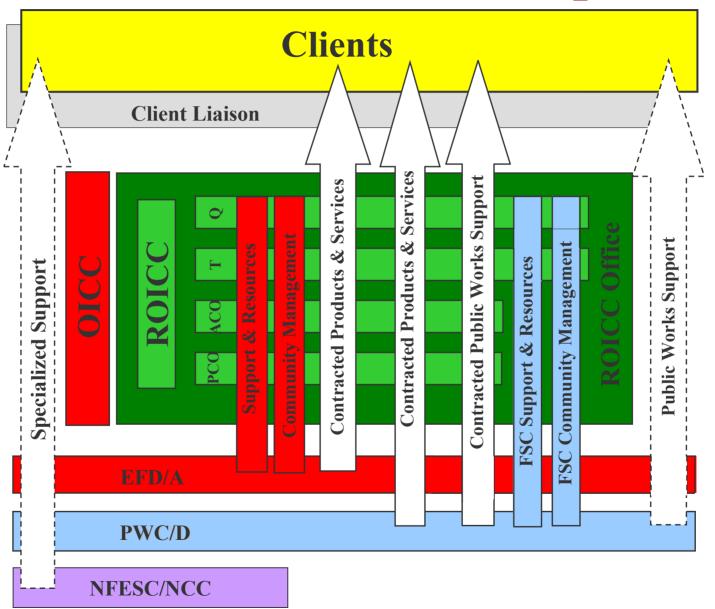
Approved August 2001

ROICC

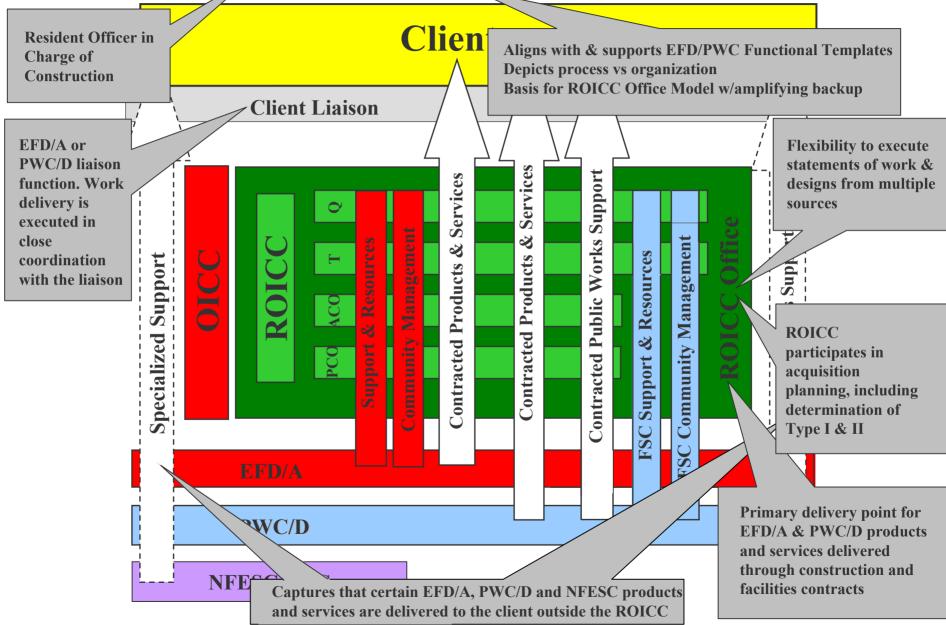
Resident Officer In Charge of Construction (ROICC) Organizational element of the EFD/A which executes and administers facility contracts within the assigned geographic area under contract authority delegated by the parent EFD/A or other authorized contracting officer. ROICC Offices have integrated EFD/A and PWC/D staffing to provide a primary delivery point for facility contracts.



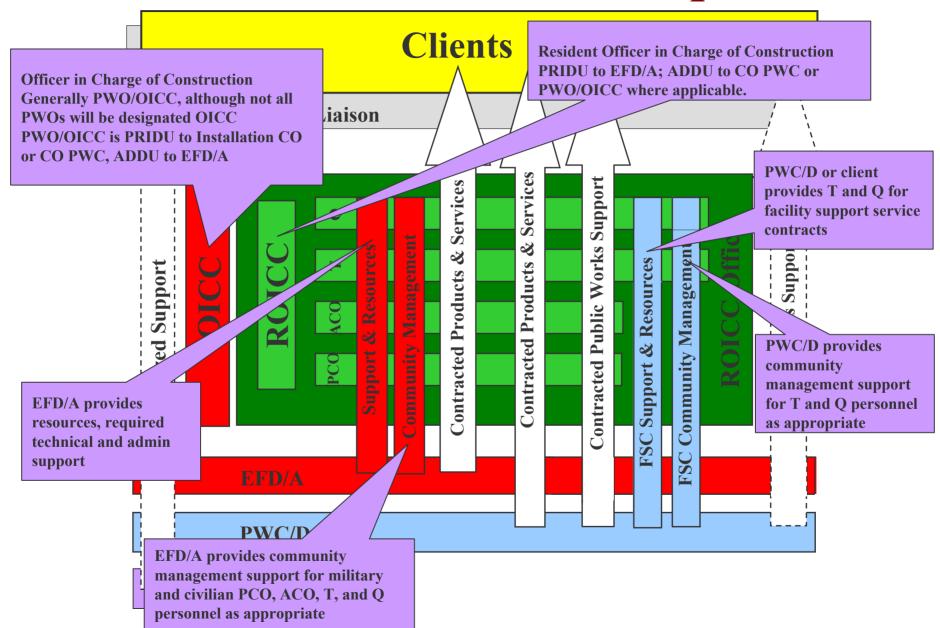
ROICC Functional Template



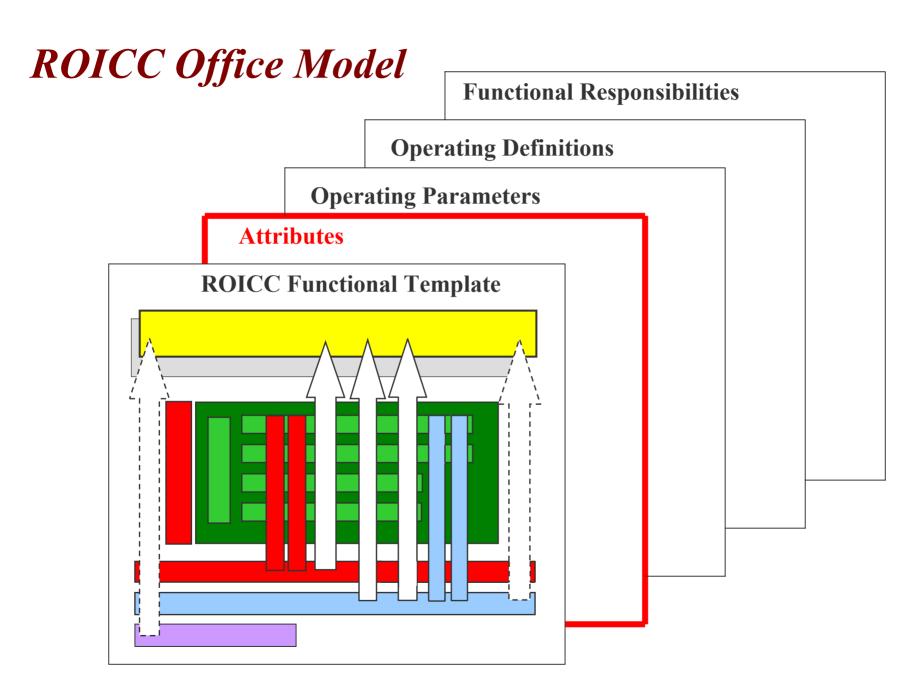
ROJCC Functional Template



ROICC Functional Template

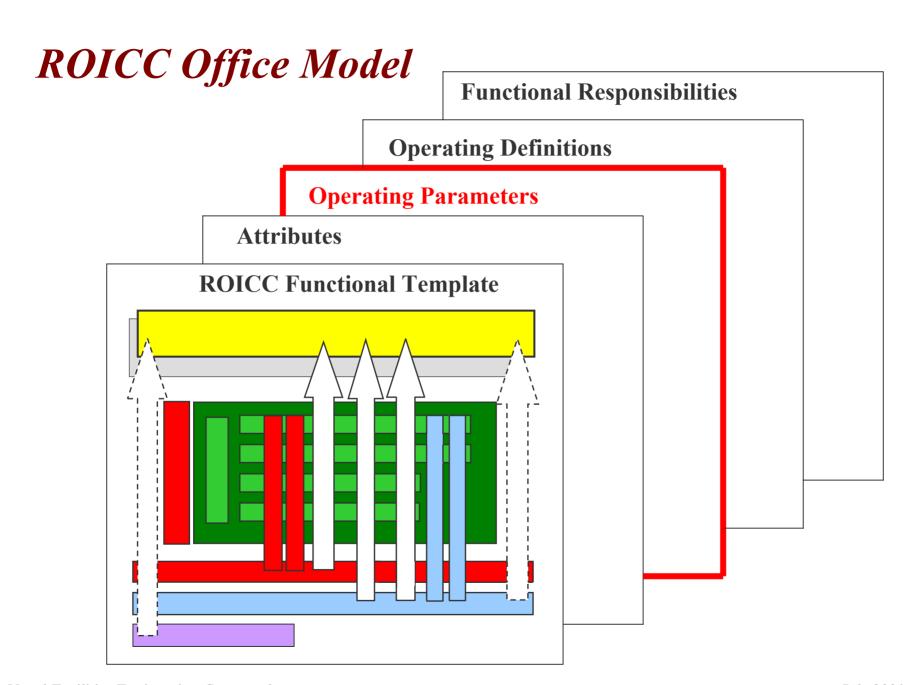


ROICC Functional Template Specialized technical **Includes SEABEE** support for scope **Clients Projects: ROICC** definition, design, and provides T and Q for PCAS is obtained from **Comprehensive QA for SEABEE** work EFD/A, NFESC, all assigned contracts. PWC/D, contractor, OA for service **Client Liaison** client, and/or others contracts resourced by PWC/D or client Co-location of all ROICC Services upport staff preferred. Office Services staffed to execute all **Appropriate technical** contract functions (K, T, & capability to perform Q) based on workload (not engineering in support 8 nunity Management Works 8 port & Resources every office will have every racted Products of ACO functions & **Products** contract function) specific pre-award Public ¹ functions for PCO S ! ed --Contracted cted **Maximum ACO Contracts managed cradle** capabilities - C_0 complete construction to grave by teams across K, & services contract T, & O functional areas. Goal is to maximize cross management utilization, teamwork, and process improvements. **Appropriate PCO** Reference ROICC capabilities PWC/D **Functional Responsibilities** commensurate with Chart assigned contracts & OICC/ROICC NFESC/NCC location and staff



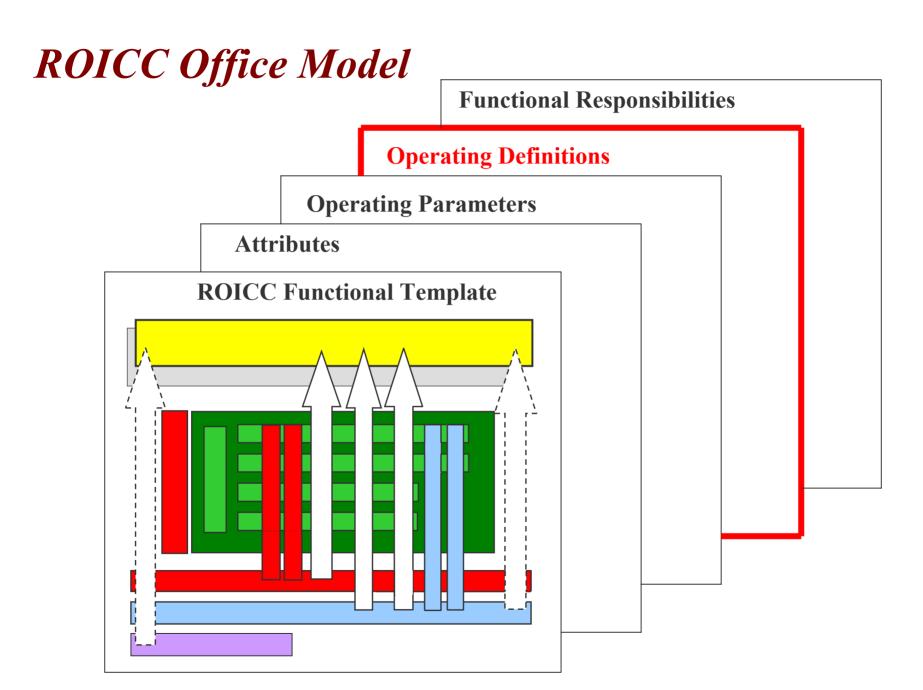
ROICC Model Attributes

- Primary delivery point for Type I and Type II construction and facility support contracts.
- Office led by a ROICC (Resident Officer in Charge of Construction) who reports PRIDU to the EFD/A and ADDU to the CO PWC or PWO/OICC, where applicable. PWOs in their role as OICC (Officer in Charge of Construction) report ADDU to EFD/A. Not all PWOs will be designated as OICC.
- All contract functions [PCO (Kp), ACO (Ka), technical (T), and quality control (Q)] can be executed.
- Not every field office will have every contract function.
- Projects managed from cradle to grave by teams.
- Model retains flexibility to execute designs from multiple sources.
- Model supports technical accountability for all work.
- Model designed to encourage process improvement.
- Warrant authority delegated to the maximum extent.
- Model consistent with separation of contract functions.
- Enhances integration of EFD and PWC/D resources.
- Co-location of all personnel is preferred.
- Model designed to develop and support core competencies.
- A common NAVFAC MIS will support this Model.



ROICC Operating Parameters

- Primary Delivery Point for Facility Contracts ROICC will participate in acquisition planning decisions. Acquisition planning shall include a determination whether the work is Type I or Type II per the "Design and Construction Oversight Policy for NAVFAC Construction Work" dated 31 Dec 98. Once the decision is made that the work will be accomplished by contract, the ROICC office will give the client status on all contract actions. ROICC is also responsible for status on assigned contracts.
- Appropriate PCO (K_{PCO}) capability. PCO responsibilities for all contracts are clearly assigned and commensurate with the ROICC office location and staffing.
- <u>Maximum ACO (K_{ACO}) capability</u>The field office will have complete capability to perform construction management and post award management of facility support contracts. ROICC routinely is ACO on all assigned facilities contracts in AOR. The ROICC can accept customer funds for all contract actions.
- **ROICC Staff Collocated** All ROICC staff are collocated and K, T and Q functions are integrated in the most efficient and effective manner. The goal is to maximize cross utilization and teamwork.
- <u>Solicitation Package Development capabilityROICC</u> office should have capability for development of solicitation packages with coordinated technical support from contractor, client, NFESC, EFD/A or PWC/D.
- <u>Field Engineering capability (T)</u> The ROICC office has the appropriate technical capability to perform post award engineering functions for assigned contracts in support of the ACO function. (For A-E and FSC contracts this technical capability is provided by PWC/D or the client.) The ROICC supports specific preaward functions in coordination with the PCO. Technical support for scope definition, design and PCAS is obtained from contractor, client, NFESC, EFD/A or PWC/D.
- <u>Comprehensive Quality Assurance management capability (Q)</u>The ROICC office has the capability to perform the Q function for all assigned contracts. Quality Assurance for facility support service contracts is an integral part of the ROICCresourced by the PWC/D or client.
- Integrated Work Input/Control system Fully implemented Corporate solution for Work Input/Control.



ROICC Operating Definitions

- ADDITIONAL DUTY (ADDU) Administrative relationship which assigns a member to a duty that they are to perform in addition to and in conjunction with their permanent duty. Usually associated with primary duty. (derived from MILPERSMAN)
- **ADMINISTRATIVE CONTROL (ADCON)** Direction or exercise of authority over subordinate or other organizations with respect to administration and support, including organization, control of resources and equipment, personnel management, unit logistics, individual and unit training, readiness, and discipline. Usually associated with primary duty relationship. (Joint Doctrine)
- ASSISTANT RESIDENT ENGINEER IN CHARGE OF CONSTRUCTION (AREICC) -A civilian engineer designated by the ROICC for the administration of assigned contracts. (P-68)
- ASSISTANT RESIDENT OFFICER IN CHARGE OF CONSTRUCTION (AROICC) A Civil Engineer Corps officer designated by the ROICC for the administration of assigned contracts. (P-68)

- **CONSTRUCTION** All work which, if performed by contract, is subject to the Davis-Bacon Act (DBA). (Note: this includes work classification as defined for project programming in the Facilities Project Manual, i.e. construction, alteration, repair, renovation, etc.)
 - Type I construction involves sophisticated engineering and design, or requires plans and specifications. Type I construction can be executed under a variety of procurement methods, including Design/Build, Design/Bid/Build, Multiple Award Construction Contracts, and other innovative contracting tools.
 - Construction involving structural engineering, fire protection, high voltage electrical work and high-risk safety hazards is Type I regardless of the size or complexity of the project.
 - Type I construction is work that would require a licensed Professional Engineer's or Registered Architect's seal before a building permit could be obtained.
 - Type I construction requires professional engineers (A-E and Government) to design and manage construction.
 - Environmental work executed by contract (e.g. CLEAN and RAC) is Type I.
 - Type II construction requires limited technical design and may be executed by delivery order/task order contracts.
 - Type II construction is less sophisticated maintenance work with incidental construction and cosmetic renovation.
 - Type II construction is work that could receive a building permit without a licensed Professional Engineer or Registered Architect seal.

Note: Design and construction involving asbestos or lead containing materials may be Type I or Type II but requires design and construction oversight by EPA/HUD accredited government and contractor personnel

- **CONTRACTING OFFICER (KO)** Person with the authority to enter into, administer, and/or terminate contracts and make related determinations and findings. For ROICC office, contracting officer functions are differentiated between Procuring Contracting Officer (K_{pco}) for contract actions up to and including contract award and Administrative Contracting Officer (K_{aco}) for post-award contract actions, administration, and management. Reference to administrative contracting officer does not
 - (a) Require that a duty be performed at a particular office or activity or
 - (b) Restrict in any way a contracting officer in the performance of any duty properly assigned. (FAR)

The term "contracting officer" includes certain authorized representatives of the contracting officer acting within the limits of their authority as delegated by the contracting officer.

- **AUTHORIZED REPRESENTATIVES OF THE CONTRACTING OFFICER** An individual designated and authorized in writing by the contracting officer to assist contracting officers in the technical monitoring or administration of a contract (1.602-2 DFARS). Following are authorized representatives of the contracting officer:
 - (1) Ordering Officer. See P-68, 1.602.2(e)
 - (2) **Contracting Officer's Representative (COR)**. See P-68, 1.602-2(a)
 - (3) <u>Navy Technical Representative (NTR) (Architect-Engineering/Environmental Services)</u>. See P-68, 1.602-2(b)
 - (4) <u>Contract Surveillance Representative (CSR)/Quality Assurance Evaluator (QAE).</u> See P-68, 1.602-2(c)
 - (5) <u>Contracting Officer's Authorized Representative (COAR)(construction contracts)</u> See P-68, 1.602-2(d)

- FACILITY SUPPORT CONTRACTS (FSC) Contracts used for recurring facility requirements of repair, maintenance and/or restoration of real property assets and equipment to preserve facilities in a usable or operable condition. FSCs may be either facility support service or facility support construction contracts or a combination thereof.
- FACILITY SUPPORT CONTRACT ADMINISTRATOR (FSCA) Warranted contracting officer designated to provide K_{aco} functions for facility support contracts.
- responsibility for management of the Installation's Facility Support Contracts program. As such, the FSCM serves as the technical advisor to the PWC/D or client organization concerning the use and administration of FSCs. Prior to award, the FSCM is usually responsible for coordination of the requirements generation, technical specification, the government estimate, and the QA surveillance plan. Post-award responsibilities include recommending contract modifications to the Contracting Officer, supervision of quality assurance evaluators, implementing quality assurance plans, initiating corrective action in the event of unsatisfactory contractor performance, and providing assistance in the preparation of performance work statements for subsequent contacts. While the FSCM is an employee of the PWC/D or client organization, the contract support responsibilities of the position are generally defined in an appointing letter from the Contracting Officer. (derived from MO-327)

- **FACILITY SUPPORT SERVICE** All work which provides for the maintenance and/or operation of real property assets and is required by the character of the labor involved to include Service Contract Wage Determination. May also be a contract having a value of less than \$2000 for the repair and alteration of real property assets. Facility Support Service Work is never Type I or Type II. (Service Contract Wage Determination not required overseas.)
- **FACILITY SUPPORT CONSTRUCTION** All work which provides for the repair and/or alteration of existing real property assets and is required by the character of the labor involved to include a Davis-Bacon Act Wage Determination. Facility Support Construction is never Type I but could be Type II. (Davis-Bacon Act Wage Determination not required overseas.)
- HEAD OF THE CONTRACTING ACTIVITY (HCA) For NAVFACENGCOM, the Commander, NAVFACENGCOM and by delegation, the Director of Acquisition.
- **OFFICER IN CHARGE OF CONSTRUCTION (OICC)** A Civil Engineer Corps officer who has responsibility for the overall management of a field contracts office. Typically a dual-hatted assignment to the Public Works Officer. The individual is ADDU to the EFD/A for these responsibilities.

- **OPERATIONAL CONTROL (OPCON)** A functional relationship in which a unit/person responsible for overall direction and execution of a requirement/program/mission is supported by another unit/person with a specific area of expertise or capability. Operational control should be exercised through the heads of supporting organizations. Operational control does not, in and of itself, include authoritative direction for logistics or matters of administration, discipline, internal organization, or unit training. Usually associated with additional duty relationship. (derived from Joint Doctrine)
- **PRIMARY DUTY (PRIDU)** Administrative relationship which assigns a member to a duty that they are to perform as their primary permanent duty. This involves a direct reporting alignment to the person/unit that has line authority and performance evaluation responsibilities. Usually associated with administrative control.
- PUBLIC WORKS OFFICER (PWO) A Civil Engineer Corps officer assigned to at an Installation and
 responsible for the planning, design, construction, and maintenance of the installation facilities.
 Reports PRIDU to an Installation Commanding Officer or PWC Commanding Officer, as applicable. In
 instances where the PWO reports to a PWC Commanding Officer/Regional Engineer, the PWO
 provides direct support to the Installation Commanding Officer. The PWO, when also designated as
 OICC, will report ADDU to the geographic EFD/A for contract duties.

- QUALITY ASSURANCE (QA) The process by which the Government ensures compliance with the
 contract specifications through oversight of the contractor's quality control program. For construction
 contracts, this function is performed by an engineering technician or construction representative
 (CONREP) resourced by the EFD/A. For facility support service contracts, this function is performed
 by a Quality Assurance Evaluator (QAE) resourced by the PWC/D or client.
- **RESIDENT OFFICER IN CHARGE OF CONSTRUCTION (ROICC)** A Civil Engineer Corps officer who is responsible for the direct day-to-day management of a ROICC office and execution of assigned contracts.
- **ROICC FUNCTIONAL TEMPLATE** A pictorial representation of functional alignments and workflow processes for the ROICC Office.
- ROICC OFFICE

 Organizational element of the EFD/A which executes and administers facility
 contracts within the assigned geographic area under contract authority delegated by the parent
 EFD/A or other authorized contracting officer. ROICC Offices have integrated EFD/A and PWC/D
 staffing to provide a primary delivery point for facility contracts.
- ROICC MODEL

 Document depicting functional alignments and relationships for delivery of
 contracted products and services within NAVFAC ROICC Offices. The ROICC Model is comprised of
 the ROICC Functional Template, Operating Parameters, Operating Definitions, Model Attributes, and
 Functional Responsibilities.

- Supervision, Inspection, and Overhead (SIOH) Services Work performed by NAVFAC elements to provide pre-award and post-award contract administration and management functions as the designated responsible agent for acquisition execution of facility contracts for the Navy, Marine Corps, and other clients. The funding necessary to support this work is either mission funded or reimbursed by the client depending on the funding appropriation and other factors. Reimbursement is realized either through a SIOH percentage rate applied to the contract value or through direct reimbursement. (See NAVFACINST 7820.1J)
- **WARRANT** Delegation of specific contract authority from the HCA to the EFD/A with further delegation to specific individuals delineating specific limits of authority.

ROICC Office Model **Functional Responsibilities Operating Definitions Operating Parameters Attributes ROICC Functional Template**

ROICC Functional Responsibilities

K-PCO K-ACO **Contract Administration** Field Engineering Inspection **Procurement** (Typically T Lead, K support) (Typically K Lead, T support) Reviews QC & Develop Acq Strategy **Evaluate Proposals** Monitor/ Manage Project Prepare & Review Schedule Safety Plan Project Schedule Provide AP Support Issue Task Orders Assist Technical Regmts for Issue Pre-Award Synopsis Develop QA **Debrief Proposers Prepares Tech** TO's / Mods Plan Prepare SSP Requirements for Rgst for Proposed Changes **Review Technical Proposals** Prepare Award Fee Plan Changes Monitor / Process PNMs / BCMs **Obtain Funds Prepare Small Business** Document Negotiate Mods / REAs Record Review / Approve Field Work Tech Input on Requests for Change Proposals / REAs Submittals Obtain Wage Determinations Issue Sup Agreements/ Mods/ Unilateral Changes Conduct Labor Prepare/Issue Solicitation **Ensure Independent** Interviews Prepare Govt Estimate **Definitize Change Orders Answer Pre-Bid Questions** Independent GE Conduct Pre-Prop Conf **Labor Disputes** Partnering Invoices **Evaluate Bids/Proposals** Conduct Process Invoices Assist in Review & Approve Safety Constructability Request Audits Submittals Process Protests/ Inspections Reviews Disputes/Claims/Termination **Conduct Negotiations** Prepare Perform Evals Actions Responsibility Responsible Specialized System Manage Mod / RFI Process Prepare Final Release **Determinations** for QA Acceptance Correspondence Close Out Contract Files / **Prepare Post BCM** Utility Outages. Archive **Award Contract** Safety Enforcement Road Outages, **Reporting Metrics Debrief Contractors** Conduct Pre-Con & Pre-Performance Conf Process Protest/Disputes As-Builts Conduct TO Site Visits Site Visits Report WIP

July 2001 20

Naval Facilities Engineering Command

